

Play 61: Leadership Under Uncertainty

Use these questions to examine how you make decisions when information is incomplete, how you communicate what you do not know, and how you help others respond and learn. Be specific about what you would do differently.

1. Which important decision are you facing where the outcome cannot be reliably predicted?

2. What do you know, what are you assuming, and what are you merely hoping?

3. Are you treating genuine uncertainty as if it were a risk you could calculate?

4. When has asking for more analysis helped you decide - and when has it delayed action?

5. What information could genuinely change your decision, and what would waiting cost?

6. Which parts of your decision are reversible, and which consequences may be permanent?

7. How openly do you acknowledge uncertainty without leaving others feeling directionless?

8. Whose observations or dissenting views might you be overlooking?

9. What new evidence would persuade you to change course rather than defend your choice?

10. How will you help your team learn from the outcome, whether it succeeds or fails?
